Year 1 - 2018/2019	Year 2 - 2019/2020	Year 3 - 2020/2021	Year 4 - 2021/2022	Year 5 - 2022/2023
INTERVENTION AND	INTERVENTION AND	INTERVENTION AND	INTERVENTION AND	INTERVENTION AND
IDENTIFICATION	IDENTIFICATION	IDENTIFICATION	IDENTIFICATION	IDENTIFICATION
S1: Fully Develop and	S1: Fully Develop and	S1: Fully Develop and	S1: Fully Develop and	S1: Fully Develop and
implement a multi-tiered	implement a multi-tiered	implement a multi-tiered	implement a multi-tiered	implement a multi-tiered
academic & behavioral system	academic & behavioral system	academic & behavioral	academic & behavioral system	academic & behavioral
of support	of support	system of support	of support	system of support
AS1: Identify and ensure use of	AS3: Create and implement a	AS4: Incorporate and increase		
research-based core in	flexible, continual assessment	use of UDL principles		
structural strategies	system using universal screening			
implemented with fidelity.	tools for ELA and Math			
AS2: Create and implement a	AS6: Implement COST			
research-based system to	consistently across all schools			
address the social-emotional				
needs of students, implement				
PBIS with fidelity.				
AS5: Clearly define and	AS8: Identify and implement			
implement SST at elementary	research-based practices for Tier			
and secondary levels	2 and 3			
AS7: Identify and ensure use of				
research-based Tier 1 supports				
and interventions				
S2: Infuse supports and	S2: Infuse supports and embed	S2: Infuse supports and	S2: Infuse supports and embed	S2: Infuse supports and
embed services in Tier 1, 2,	services in Tier 1, 2, and 3	embed services in Tier 1, 2,	services in Tier 1, 2, and 3	embed services in Tier 1, 2,
and 3 programs	programs	and 3 programs	programs	and 3 programs
AS1: Analyze effective models	AS2: Analyze current caseloads	AS3: Provide co-teaching and		
and develop plan based upon	and workloads to allow more	planning time for gen. ed. and		
analysis	time for Tier 1, 2, and 3 supports	•		
		AS4: Establish referral		
		protocol for OT and PT		
S3: Implement consistent	S3: Implement consistent	S3: Implement consistent	S3: Implement consistent	S3: Implement consistent
professional learning for	professional learning for	professional learning for	professional learning for	professional learning for
teachers and admin for early	teachers and admin for early	teachers and admin for early	teachers and admin for early	teachers and admin for
	intervention and identification.		intervention and identification.	

intervention and identification.		intervention and identification.		early intervention and identification.
	AS1: Create a communication system to prepare for student enrollment in classes highlighting individual student needs across school setting.	AS2: All staff will participate in PD (COST, MTSS, UDL, Tier 1, 2, and 3 intervention strategies.		
SERVICE DELIVERY MODEL	SERVICE DELIVERY MODEL	SERVICE DELIVERY MODEL	SERVICE DELIVERY MODEL	SERVICE DELIVERY MODEL
S1: Define and Develop Continuum of Service	S1: Define and Develop Continuum of Service	S1: Define and Develop Continuum of Service	S1: Define and Develop Continuum of Service	S1: Define and Develop Continuum of Service
AS1: Define, develop and communicate continuum of services	AS3: Develop program rubrics	AS5: Develop monitoring process to monitor service delivery	AS6: Continue to define and develop outcome-based measurement tools to monitor overall student success	
AS2: Develop and implement a Professional Development Plan		AS6: Define and develop outcome-based measurement tools to monitor overall student success		
S2: Provide access to quality	S2: Provide access to quality	S2: Provide access to quality	S2: Provide access to quality	S2: Provide access to quality
	educational opportunities and	educational opportunities	educational opportunities and	educational opportunities
services in LRE	services in LRE	and services in LRE	services in LRE	and services in LRE
	AS1: Program students with IEPs into master schedule first	AS2: Maximize and monitor sped students participation in academic and social aspects of gen ed setting	extracurricular activities	
		AS3: Ensure all sped students are included in extracurricular activities	AS5: Provide ability awareness training for peers of sped students	
S3: Develop PD model that is	S3: Develop PD model that is	S3: Develop PD model that is	•	S3: Develop PD model that
responsive to student needs and utilizes PLC and collaboration	responsive to student needs and utilizes PLC and collaboration	responsive to student needs and utilizes PLC and collaboration	responsive to student needs and utilizes PLC and collaboration	is responsive to student needs and utilizes PLC and collaboration

AS1: Conduct site-based PD needs assessment	AS3: Create PD calendar that reflects needs of all stakeholders	AS2: Create a comprehensive fully funded PD plan	AS4: Provide ongoing feedback and support regrading PD tools and skills	
S4: Utilize ongoing assessment system to monitor student growth toward grade level and/or content standards, IEP goals,	S4: Utilize ongoing assessment system to monitor student growth toward grade level and/or content standards, IEP goals,	S4: Utilize ongoing assessment system to monitor student growth toward grade level and/or content standards, IEP goals,	S4: Utilize ongoing assessment system to monitor student growth toward grade level and/or content standards, IEP goals,	S4: Utilize ongoing assessment system to monitor student growth toward grade level and/or content standards, IEP goals,
		AS1: Develop and/or refine use of pre and post assessments.	AS3: Refine use of all progress monitoring tools and formative assessments to make adjustments to instruction	
		AS2: Provide PD to staff in the use of progress monitoring tools		
SYSTEMS OF SUPPORT				
S1: Develop and implement effective procedures and protocols with fidelity	S1: Develop and implement effective procedures and protocols with fidelity	S1: Develop and implement effective procedures and protocols with fidelity	S1: Develop and implement effective procedures and protocols with fidelity	S1: Develop and implement effective procedures and protocols with fidelity
AS1: Create and update a procedural manual for implementing all aspects of the sped program	AS2: Create a parent friendly procedural manual for community access, complete with program descriptions			
S2: Implement staffing plan to ensure successful service delivery model	S2: Implement staffing plan to ensure successful service delivery model	S2: Implement staffing plan to ensure successful service delivery model	S2: Implement staffing plan to ensure successful service delivery model	S2: Implement staffing plan to ensure successful service delivery model
AS1: Redefine role of each staff member - gen. ed, sped teachers, service providers, counselors, etc.		AS3: Design and implement a staffing system that tracks teacher and support staff assignments and caseloads and monitors for equitable staffing levels		

AS2: Develop plan to recruit and retain high quality teachers and staff				
S3: Collaboration and support will be prioritized across the district	S3: Collaboration and support will be prioritized across the district	S3: Collaboration and support will be prioritized across the district	S3: Collaboration and support will be prioritized across the district	S3: Collaboration and support will be prioritized across the district
	AS2: Utilize district coaches to improve instructional practices	AS1: Collaboration between gen. ed. and sped staff will be scheduled at the site at least 4 times per year.		
S4: Ensure the financial resources are allocated	S4: Ensure the financial resources are allocated	S4: Ensure the financial resources are allocated	S4: Ensure the financial resources are allocated	S4: Ensure the financial resources are allocated
efficiently to support student and program needs.	efficiently to support student and program needs.		efficiently to support student and program needs.	efficiently to support student and program needs.
and program needs.	A1: Include the resources needed for implementation of the plan in LCAP and each School's Single School Plan.	AS2: Analyze and define facility resources needed to align with student and program needs.	AS3: With MOF, perform comprehensive inventory of sped resources at each site and develop plan to ensure equity across all sites.  AS4: Identify (including cost analysis) and provide technology infrastructure to	ottaciic ana program necasi
			ensure that sped delivery model is fully funded.	
S5: Deliver core curriculum, including accommodations & modifications	S5: Deliver core curriculum, including accommodations & modifications	S5: Deliver core curriculum, including accommodations & modifications	S5: Deliver core curriculum,	S5: Deliver core curriculum, including accommodations & modifications
AS1: Clearly define curriculum for preschool - Adult transition for each grade level, so students aren't getting the same content year after year	AS1: Continue to clearly define curriculum for preschool - Adult transition for each grade level, so students aren't getting the same content year after year		AS2: Explore and recommend accessible technology and curriculum to enhance academic support for all gen ed and sped students, including credit recovery and UDL strategies.	

LEADERSHIP AND COMMUNICATION				
S1: Provide transparent,	S1: Provide transparent, honest, 2-way communication systems between staff, families, and community that are authentic & responsive.	S1: Provide transparent, honest, 2-way communication systems between staff, families, and community that are authentic & responsive.	S1: Provide transparent, honest, 2-way communication systems between staff, families, and community that are authentic & responsive.	S1: Provide transparent, honest, 2-way communication systems between staff, families, and community that are authentic & responsive.
AS1: Identify and document most effective channels of communication and greatest gaps in communication an develop plan to address the gaps	AS2: Create and utilize effective communication tools that provide centralized communication and multiple opportunities for dialogue and feedback	AS4: Continue to refine and promote the sped webpage to disseminate information about all areas of sped.		
AS5: Create and implement Strategic Plan "road show" for staff, parents, community	AS3: Utilize the CAC to ensure effective communication within the SELPA	AS6: Make sure all major communications related to the Strategic Plan are translated in the necessary languages		
AS8: Include the following topics on the sped webpage: programs and services, IEP, (see plan for complete list)	AS7: Provide ongoing 3-4 times per year, parent information forums regarding all aspects of sped programs.			
S2: Provide responsive student-focused leadership that builds positive relationships with parents, students, staff	S2: Provide responsive student- focused leadership that builds positive relationships with parents, students, staff	student-focused leadership that builds positive relationships with parents, students, staff	S2: Provide responsive student- focused leadership that builds positive relationships with parents, students, staff	S2: Provide responsive student-focused leadership that builds positive relationships with parents, students, staff
AS1: Train leadership at all levels to understand sped education needs, processes, legalities and community	AS3: District leadership will establish a clear, efficient process to gather and respond to parent and community feedback and concerns, including a Sped communication flowchart.	AS4: Utilize and enhance Alternative Dispute Resolution proactively to mitigate disputes in a timely manner.	AS5: Define and establish "inclusive ambassadors" program to train students and staff.	

AS2: Define the leadership structure and roles that clearly delineate the roles for site and district administrators, including the Director's position				
MONITORING AND COMPLIANCE				
S1: Form a diverse Steering Committee to objectively monitor the implementation of the Strategic Plan	S1: Form a diverse Steering Committee to objectively monitor the implementation of the Strategic Plan	S1: Form a diverse Steering Committee to objectively monitor the implementation of the Strategic Plan	S1: Form a diverse Steering Committee to objectively monitor the implementation of the Strategic Plan	S1: Form a diverse Steering Committee to objectively monitor the implementation of the Strategic Plan
AS1: Identify diverse groups to represent the entire community.	AS3: Identify and annually publish areas of improvement and continued growth in implementing the Strategic Plan			
AS2: Design and develop an accountability protocol that will allow for an objective review of the plans effectiveness and measureable outcomes.				
S2: Develop a SESR process with success criteria that will hold all stakeholders accountable.	S2: Develop a SESR process with success criteria that will hold all stakeholders accountable.	S2: Develop a SESR process with success criteria that will hold all stakeholders accountable.	S2: Develop a SESR process with success criteria that will hold all stakeholders accountable.	S2: Develop a SESR process with success criteria that will hold all stakeholders accountable.
AS1: Implement a self-review process twice each year to monitor the status of complaints related to the development and implementation of IEPs.	AS2: Share the results of the SERS process for each school and create a district-wide composite report annually.	AS3: Provide PD and follow- up support for all staff, based on areas of identified growth related to the IEP process and self-review.		
		AS4: Establish cross-site, multi-disciplinary teams to		

Total Action Steps: 20	<b>Total Action Steps: 18</b>	<b>Total Action Steps:</b> 17	<b>Total Action Steps:</b> 9	Total Action Steps: 1
		and spring.		
		self-review process in the fall		
		coordinate and complete the		