# ALAMEDA UNIFIED SCHOOL DISTRICT Excellence & Equity For All Students

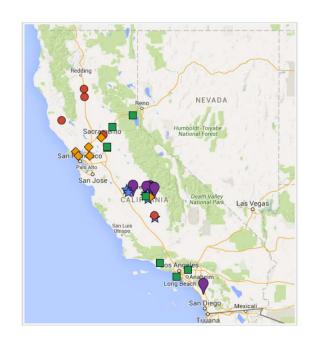
# 2019-2020 Single Plan for Student Achievement Process

May 28th, 2019 Lindsey Jenkins-Stark Data Coordinator

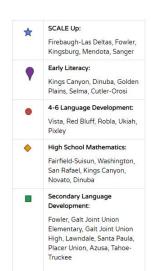
#### Introduction



Lindsey Jenkins-Stark Data Coordinator



Continuous
Improvement Facilitator
and Coach
CALLI Collaboration

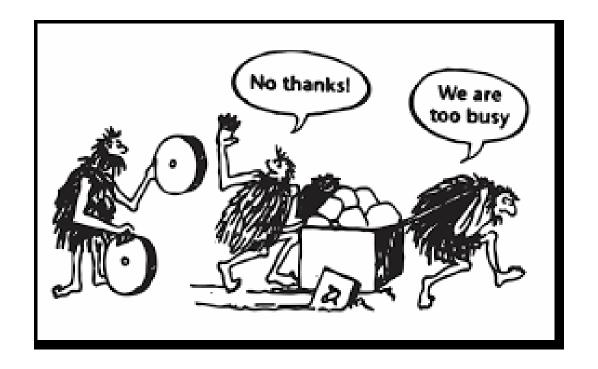




#### What is a SPSA?

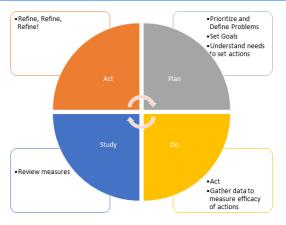
"The Single Plan for Student Achievement (SPSA) is an annual site plan created by a school team including the principal, teachers, parents, and, where applicable, community partners. The SPSA is a tool for sites to prioritize particular programs and strategies that will best serve their students, families, and the community. It lays out each school's plan for achieving its goals, and it articulates the relationship between the school's goals and actions and the District's Local Control Accountability Plan (LCAP), which lays out goals for the entire district."

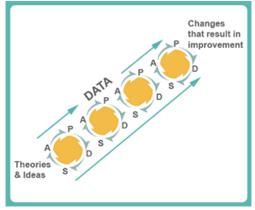


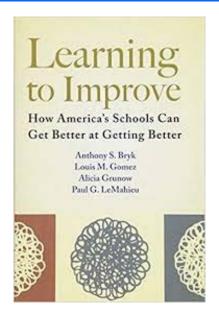




#### What is Continuous Improvement?







Practice, skills, and mindsets of disciplined inquiry combined with collaboration to improve over time.



#### Why Continuous Improvement?

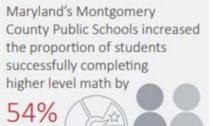






Plan, and the California System of Support are key features of this effort.







# Continuous Improvement Practice Shifts

	Business As Usual		Continuous Improvement
<u> </u>	<i>Individuals</i> produce outcomes	<del>60</del> %	Systems produce outcomes
	Focus exclusively on outcomes & accountability	Plan Do Study	Efforts focus on <b>key</b> processes and the outcomes they produce
19	Emphasis on individual actions and outcomes; perfection over progress		Collective learning and discovery process; monitoring along the way; progress over perfection
	The District/State/etc. knows better than those doing the work and should "impart" knowledge		Practitioners are uniquely situated to learn <i>how</i> to get ideas to work; the <i>day to day work is</i> a form of expertise <i>necessary for improvement</i>
THE STATE OF THE S	Knowledge remains in silos due to emphasis on accountability & competition	II.WWO.ER	As effective practices are discovered, they are <b>spread</b> , <b>updated</b> , <b>and adapted</b> to context through testing ideas in practice and <b>collaboration</b>









# Continuous Improvement Cultural Shift

"Embedding continuous improvement into an organization requires a profound culture shift. In contrast to a culture of top-down mandates, in a culture of improvement all members of an organization are committed to advancing the best interests of its students, and leadership ensures the conditions that enable all members to make improvements at all levels of the organization to achieve that end. Such a culture requires a shared sense of mission, transparency, trust, innovation, collaboration, and an orientation to learn from failure, not punish it."

-Building the Capacity for Districts to Continuously Improve Carnegie Foundation for the Advancement of Teaching 2018

What changed in the SPSA process?

Continuous Improvement	2019-2020 SPSA Process
<del>o</del> o	<ul> <li>Deeper dive into data</li> <li>Orientation around structures &amp; practices</li> <li>Equitable outcomes lens</li> </ul>
Plan Act Do Study	<ul> <li>Living document</li> <li>Chronic Absenteeism as an example</li> <li>Measurable site goals for progress monitoring</li> <li>Process to continue in 2019-2020</li> </ul>
	<ul> <li>Collaborative process (across sites, within School Site Council)</li> <li>Common data</li> <li>Prototyping</li> <li>Progress Monitoring Metrics</li> <li>Virtual Template</li> </ul>
	<ul> <li>Facilitation and Thought Partnership</li> <li>Showcasing practitioner ideas</li> </ul>
9	Emphasis on thought process     Spread across sites in context  ALAMEDA UNIFIED SCHOOL DISTRIC Excellence & Equity for All Studger  According to the Control of the Co

# What participants are saying...

100% of participants reported the process as useful to their work

#### **Top Rated Offerings**

1) Thought Partnership 2) Facilitation 3) Protocols



# Principal Experience



Greg Sahakian Principal, Edison Elementary



Tracy Corbally Principal, ASTI



#### Edison School - SPSA Process - Shifts

#### Major "shifts" in process:

- Focus on specific subgroups, helping us identify specific, measurable actions
- A more direct link between goals and actions

#### What about the process was valuable:

- Opportunity to analyze and reflect upon data in structured manner
- Calibrate thinking processes
- Drafting one goal with scaffolded support with other administrators over an extended period of time, then using this as a model for drafting all SPSA goals

#### Edison School - SPSA Process - Implications

#### Implications for students:

- Schoolwide programs that address School Climate, SocioEmotional Learning, and Service Learning
- Greater level of targeted instruction to meet needs of underserved students
- More specific efforts relating to parent engagement, particularly with EL, SED, and SpEd families

#### Future of SPSA process in the coming year:

Greater involvement of both staff and SSC at determining SPSA goals



#### **ASTI**

- Changes to the process
- Impact on work



# Key Learnings

- 1. "State-level data is insufficient for continuous improvement"
  - a. Timing
  - b. First step to improvement: collect the data
- 2. "Some school districts are developing local data systems but not every district has the time, money, expertise, etc. to do so"
  - a. New template = new targets
  - b. My role & system-wide impact
- 3. "Capacity to use data for improvement remains challenging"
  - a. Understanding improvements and monitoring is an ongoing process
  - b. Time-intensive





#### Q & A

